



# Sacramento Regional Area Planning Commission

SUITE 400, 1225 8TH ST. SACRAMENTO, CALIFORNIA 95814

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June 25, 1975

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Mr. Victor Jones  
8 Greenwood Common  
Berkeley, California 94708

Dear Victor:

Here is a copy of Governor Brown's statement to a group of criminal justice planning officials. The statement comments on planning and on umbrella agencies.

The statement is not dated, but I believe it was in February of 1975. It was made at the time the Governor appointed Mr. Norton as Interim Director of the Office of Criminal Justice Planning.

Sincerely yours,

JAMES A. BARNES  
EXECUTIVE DIRECTOR

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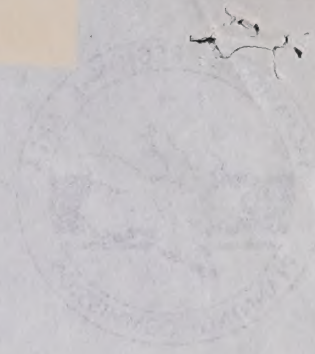
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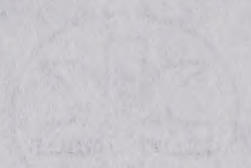
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Victor  
Tures

Page One

Feb 3 1975  
when Norton  
appt'd  
interim  
Director

Ladies and Gentlemen, it gives me great pleasure to introduce the Governor of the State of California...

We were having a little discussion here...

Gov: What were you talking about?

Dr. Nelson was carrying on a discussion here, back and forth, with members of the regency...

Gov: What was the question?

Well we questioned what should be the role of the State, and we were getting a lot of interesting answers.

Gov: Roles? I hope that we're not playing roles. Role playing seems to be one of our problems.

Barry: I am not sure how long the Governor's going to be with us; I would like to take this opportunity to..... I would like to show you some programs in East Los Angeles, Watts, people-related kinds of programs. The kind of things that people... the kinds of motions that I understood that you want to see in terms of crime prevention. Moving out of hardware; the...we know that...working with people... where, if anything, if we were to evaluate this program, which I think we are going to do...working with people, by job, educational...things that will prevent crimes, other than a holding action. This notion of a mandate from Congress that what... must do and OCJP to improve the system. It seems to me that we are keeping people out of the system...this thing is doomed from the very beginning. It is a system made up of the dredges of society, in terms of the kinds of problems that are dumped here...I think that it is totally unfair to Criminal Justice. There is nothing that can be done by Criminal Justice alone in terms of preventing crime. I think that unless we look at your Department of Health and Welfare, Department of Education, look at all the others, Manpower, and see where we can at least coordinate the effort, in getting direction, perhaps, from OCJP, but nothing more than that really, in terms of dollars, for instance, which flow in from Los Angeles County or region, something like 10 million out of an 2million dollar budget. I just find that....there is no need for more dollars. It may be that we have a new commitment instead of dollars, and the turning around of some of the dollars that are presently there so that they are more efficiently used. These are some of the kinds of things that we are most concerned about and I would hope that you would respond to this kind of thinking. Let me say one other thing if I might, that those of us....interruption.....



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Gov: I have all day...nothing to do but to talk to you...

Ans: Fine; let me say that we are very concerned about the freeze that is put on programs, where we have come to make a dent in hardware. We are talking about education programs, we are talking about diversion working programs in East Los Angeles, in the barrios, in the ghettos....where we are using \$73.00 that revert if we are not committed by March 1 of this year and spent by June 30th of this year. These are the dollars that are going to be lost. I find it somewhat ironic, I must say, when I see some of my friends that made their careers in suing the last administration who now surround you and may very well find themselves a subject of a suit now. Just yesterday, the.....

Gov: They are good lawyers...

Ans: Yes, I understand they are...as well as friends...I have been co-counsel with them on a number of suits...

Gov: Why do you think I hired them.

Ans: Well, I hope to advise you on some of these matters and in the hope that you are listening to them, because I know their philosophies and where they stand on these things. But, let me say that the County Council in Los Angeles, just yesterday, was asked about the feasibility of bringing suit against the administration because of their great concern about the kinds of.....

Gov: What did Supervisor Houn say?

Ans: Well Supervisor Houn talks a good bit, as you know...

Gov: Well, what did he say? You are asking me. Well, what did he say?

Ans: Well one of the things...

Gov: What was the word he used? About your programs...he called it a "Boon-doggle" didn't he?

Ans: He was talking about hardware and the programs that have been going on, really.

Gov: He has asked for a study of what's going on..

Ans: That's right. We have now begun, through the use of a very delicate balance, Governor, of city county and smaller cities within the county, to pull together in balance, to do away, with what indeed, has been, we know, a "Boon-Doggle."

Gov: Do you think it has been in the past?

Ans: It has been in the past. But, we are making an effort. And that's what I say. When you come down and you talk with a certain segment of that Criminal Justice community and not others, you get a one-sided view; some who would like to see Regional Criminal Justice Planning Board, now being disbanded because they no longer control it, because they no longer have hardware alone...then I think you should



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hear the other side. If you understand the delicate balance, the political balance that has been brought together, the county government, the smaller cities within the county, and the city of Los Angeles, to have a meaningful effort of cooperation.. no one segment there controls the Board. You have eight people representing the city, eight people representing through the League of Cities the smaller cities, and eight members representing the county. No one segment can control. We have to have a consensus. We are beginning to plan for the first time, rather than just putting money out and then saying that a plan is there because that's where the dollars have flown. We want to plan. We want, indeed, to do the kinds of things that will prevent crime. And, as I say, that has to go far beyond the system. And I would hope that you will come down and that you will look at the dually represented body, and that you will keep your mind open still and not make any rash kinds of decisions that will affect the people or the programs.

Gov: I want to think about that for a little while before I respond..I want to consult my attorney....There's Klein...He's a real budget-cutter this fellow....

Gov: Well, first of all, I think, as in everything else, it's time for a new spirit and it's time that we review things. And, as part of that general review, today, in fact right now, I am going to announce the appointment of a new interim Director of the Office of Criminal Justice Planning, Mr. Kim Nelson, who is over here, and I want to do exactly some of the things you suggested and I want, first of all, Lou Polumbo, to stand up and he needs to be recognized; Lou, you have been carrying on in a very exemplary way and I am very proud of the job you have done in trying to manage a very difficult undertaking. I told you that this morning, and I really mean that. The whole concept that LEA spawned in the mid-sixties is one that is rather difficult to understand and difficult to execute and I think that you've held up under very difficult circumstances and I want to commend you for the job you did. I am appointing Kim Nelson as an interim director. How many days do you have left, Kim?

Ans: 48.

Gov: Forty-eight days left. He is only taking the assignment for two months or thereabouts, to make a careful review of the program, take a systematic examination of what's going on, what ought to go on. Now, I have heard about crime prevention for quite a long time. I was a member of the Los Angeles County Crime and Delinquency Commission, and I sat through meetings, and I heard about crime prevention and I have been hearing about crime prevention ever since my father ran for District Attorney in 1912: in fact, his slogan was, "Crack down on crime; pick Brown this time."



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Well, you know what has happened to the crime rate. It has gone up, and up and up. Since LEA has been in, it has been going up again. And it is not enough to talk concept and it is not enough to talk people and it is not enough to talk hardware. What I want to understand is, how we can best make this county and this State respond to the crisis that we find ourselves in the mid-seventies. And many of the ideas and programs that were spawned in the mid-sixties as part of the Great Society, must be examined and as part of an overall review, this operation must be looked at too. There are no "sacred cows" whether on the left or on the right, whether in art, or in crime, or in education, or in environment and I am here to take a fresh look. That is what I said I would do. I do not come with any preconceptions. When I hear about input, I also think to myself, we have a City Council, we have many City Councils in Los Angeles County. We have a Board of Supervisors, quite active; we have a Sheriff. We have a Police Chief. We have a Mayor. We have a City Attorney. We have a District Attorney. We have Assemblymen. We have State Senators. We have a Governor, a Lieutenant Governor, an Attorney General. We have a variety of people, whose job it is, not only to prevent crime, but to make this society the kind of place that we can all live in with dignity and equality. And that is what I want to achieve. But along with that, we create other little structures of planning and demonstration programs, of pilot programs that are then going to create bigger programs and some bigger pilot studies, ad infinitum, and quite frankly, I am not much for task forces and long-range planning. We have planning in the Department of Transportation. We have planning in the Water Department. We have planning in the Air Resources Board. We have planning in Research. We have planning in this organization. We have nothing but plans. I think now is the time for action. But, before we act, it is time to pause and review and possibly mediate on what it is we have done, what we have accomplished and what we can do better. I am sure that there may be some good programs, maybe many good programs, spawned out of Safe Streets, LEA, and what have you, back there in the Johnson administration. But, I want to take a good hard look at it and where I can understand some merit, I will try and support them. But I also see this country spending money we do not have. 60 billion, 70 billion, for the next two years of money, we do not have. I do not call it local, federal, state, regional, whatever. It is all our money. It is our country. And I am very concerned that we are spending ourselves into a situation where we are not solving problems we are just magnifying the, and we are diverting ourselves from confronting what is the central problem, and that is we are not coming to terms with ourselves, our attitudes,

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our institutions, and their ability to cope with the mobility, the technology, the changing institutional structures that we all live by and that it is not confronted by continuing things that have not worked. I think that it is time to be honest and ask yourself, what have you done to curb crime. Are the streets safer? In Los Angeles, in San Francisco, in Oakland, or anywhere else because of the 200 million plus that has been spent by regional plans, by State plans, and by whoever else. Can you honestly answer that? I don't think you can. And if you can't then it is time for an examination of conscience. And that is all I want you to do. It doesn't have to go on for a year, or three years...a few days, maybe a week or two. But, let's ask ourselves what it is we are doing, and it is in the people's interest or is it? And if it isn't, obviously we cut it out. If it is, we go forward and I would like to, I will be in Los Angeles, in the next few days, and I will be in other places, learning firsthand how we can make the people's business go forward. But, before we continue funneling money down the pipeline and spawning new bureaucratic structures whose results are abstract, undefinable, and subject only to so-called expertise. I think we ought to just pause a little bit and just see what we've got on our hands. Now, if you have any questions, I'll be glad to answer them. I think I'll sit down...

Mr. Allen, Mayor's Criminal Justice Council, San Francisco: Governor, I am all for pausing and evaluating the program, but I think that some of us that have been involved in it for a couple of years are very proud of the work that they have done and in answer to your question about making the streets safer in San Francisco, using the police statistics, we have held the line as far as San Francisco, and as far as in the increase in crime.

Gov: Do you think the people there feel any safer?

Ans: I think so.

Gov: Not the people I have talked to.

Ans: Who?

Gov: Just ordinary citizens. When I meet them, they raise the question. And I just don't single out...S.F...that's true across America. You read that pole that said....watched not what is reported as crime or what is run through this meat-grinder, but ask people how they feel. What is their perception about their communities and neighborhoods. Do people walk down Market Street at night the way they did when I used to live in San Francisco. I don't think that they do.



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Ans: People's reactions, of course, are magnified by television and many other media of which I have no personal control over. Maybe we should address that problem also. I don't think...I think using the statistics that are available to us in this time of spiraling inflation and the other problems that we have, that it is fair to look at the statistics kept by the Police Department, if they are, if we are, doing the job as you asked us to, if we were doing and responding to the question that you asked, I am saying that, yes...

Gov: There was a drop in the last two years in growth in crime..

Ans: In San Francisco, yes...

Gov: No, statewide...and San Francisco, and that corresponded to increases in commitments to State prisons...Did you know that? It's a fact. I don't say that there is any correlation, because I am not sure that there is any correlation. I am just telling you the facts.

Ans: There is a correlation in the rise in crime within the prisons at the same time.

Gov: That's right. You are using statistics and I am throwing them back at you.

Ans: Okay, I don't want to get in a match with you, you know. We've got the best statistics, or what, but the point that I am trying to make is this...Pausing is fine, but there are a lot of good programs that are going on and if you or any of your representatives want to come to San Francisco, we'll go over them line by line, program by program, the influence that they are having in particular...

Gov: I've argued for some of them...

Ans: But, I agree with Mr. Hatter from Los Angeles. The thing that we've got to do is we have got to take these programs and go into the Health Services, and the Human Services, and develop a whole system...

Gov: How about the schools, what is their job...

Ans: The schools are very important, very important.

Gov: Money is going to solve that?

Ans: No. Plain and simple organization and better instructors.

Gov: And that is the problem. How do you reorganize the structures.

Ans: By bringing it into the Mayor's Criminal Justice Council.

Gov: Should we put the Board of Education in the Mayor's Office....

Ans: No, No.....(short responses)....

Gov: I'm serious...maybe, you know...Ask somebody, what's the solution to crime and the response is, better mothers...so maybe we should use this money for Child Care



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Centers. Did you ever think of that?

Ans:.....Nutrition...any number of things, yes. We have adequate Child Care Centers in San Francisco. Some of us are trying to pull together....

Gov: I don't have any particular agenda, as a matter of fact, I brought Mr. Nelson here who is experienced in these matters, who is very supportive, by the way...too supportive for my taste. Laugh...But he is going to make very speedy within the time constraints, thorough review. I realize that there are time restraints on programs that were here before I came; there are programs that have been developed, there are future plans and I am going to try to act in a very reasonable, responsible rational way. In fact, if you are all here, it is just indicative of the fact that the energy level is increasing. And I think that that is all to the good. You know, I am sure that you have some good programs and I want to hear about them.

Ans: But, what is more important is that a system of communication has been developed between the Criminal Justice Systems and the community, whereby now they can operate and communicate; it was never there before. And this is what it is for.

Gov: I like that idea, but we do have structures in government, in fact, in this State, we have over 5,000 separate units of local government and I am concerned that as we overlay the proliferation of local governments with even more governmental structures that we confuse ourselves rather than actually meeting human needs.

Ans: In our situation we are not doing that. What we are doing is we are supplying something that was never there before, an area of communication between Criminal Justice and the community, and working together they can attack the problems, the human problems, and the crime problems.

Gov: Good, it shows we are getting there and we are making progress. I want the record to show that he comes from St. Ignatius. I understand that the Jesuit logic is implicit in all these programs.

Ans: And hopefully, a little Dominican sensitivity.

Gov: Right, a little Dominican sensitivity. The Jesuits are a little harder nosed.

Chief Davis: I would just like to make a comment on another...medium sized city.

We are talking about statistics. The first nine months released in 1974 from the FBI...100,000, listed the city of Santa Ana as having the largest crime increase in the state. We are concerned about that. We do not want to get hung up over numbers...what's effect, law enforcement...how it is actually operating. Is it being effective? We have a high crime rate increase, but we are improving our department and moving forward in our department and our concern is any break in this is of major concern to us. We share the same, are interested in talking to the



Governor about programs that probably have been "Boon-doggled." I have seen them over the years that I have been involved in this type of situation both with the LEAA and my local Police Departments. I think that there are a lot of problems. My personal...

Gov: Do you think we have gotten our money's worth for the 200 million we have spent so far?

Ans: We did not get full value for the 200 million..

Gov: You have the right to counsel and the right to be silent..(laugh)

Ans: I think it could be better spent. If you say that the alternative to not having to spend 200 million and...10%...(Garbled)...I say we have made progress.

I think that we are interested in knowing what the chiefs of the majorities of the cities are concerned with. There is no one solution to crime. We are concerned with the statistics that we have...and on the other side, we are concerned with the 42% of the burglary people, that a suspect has been arrested and our office finds that the suspect is on parole or probation when he has been arrested. We can't get that kind of a return. We are concerned that we are met every day by the newspaper that crime rate statistics in our city are rising. Can we get from the courts, what is happening - from the individual courts? No...because we are arguing about that now...

Gov: You mean from the individual court records?

Ans: No, from the 8715(?) squad..and the court dispositions. That is a major...

Gov: You mean to make the court disposition figures available more quickly?

Ans: Track records. What is happening in the courts.

Gov: Well, that is going to be taken care of. I have met with the judges. They are going to speed that up.

Ans: But, the policemen are down in the street. And the only real solution, and I share this with Ed Davis, is the team policeman approach where you get the community involved and let them do it themselves. Paid people coming down to do it...it isn't going to cut it. There are a lot of good programs in the Police Departments that

we have to move forward and even though we do have a high crime rate, we are making some progress and a study that has to be performed now if we are going to move ahead.

Gov: The problem is that everyone marches to Sacramento, you know...it's the loggers, the teachers, this group,...I am glad to see that this is a meeting. We will get more accomplished this way. And each week we have a number scheduled and the answer seems to be more money. People from the cities come to Sacramento and they say more money. And the Governors go back to Washington and they say more money, but the reality is



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that the country has to trim its sails to meet the prevailing winds. And people in this country have to face the reality of wherever it is. And we have inflated our expectations beyond our capacity or our willingness to do the work required. And I think that that is the fundamental and profound problem. It will not be solved by "Grantsmanship" whether it be in police work or art and it is just that simple.

Ans: Governor, I come from a small town, Santa Monica. We never got a Federal Dollar. In 1960 we were opposed to Federal programs. We got into this LEA thing for the first time 2 years ago.

Gov: Santa Monica is getting more liberal. All the Democrats are moving into apartments...

Ans: Two years ago we got into the program. Our commitment is if we take 3 years of money and the program doesn't work, we are through with that particular kind of notion. We are saying on our Council and our program budgeting...get the seed money, and the program has to survive on local money...and we say that when we first started and I think that that is something you ought to be talking about when you talk about accountability...If you don't have a track record, don't get any more money.

Gov: Why do we need all this planning; what are we planning for?

Ans: Because, we don't have the resources in a community of 90,000 people to get all the information that is required to....

Gov: What information? Let me tell you something about information gathering. ...

I am glad....that is an interesting point. Do you know that we collect from Medical about 4 stories of data every couple of months. Four stories of just data.

Then we have these people with environmental impact reports and they want to collect stories of data. And now you want data. We have a 50 million dollar plan over at the Dept. of Transportation...more data. Do you think downstream that at some point all the data will be brought into a central computer and then a Great White Father will sit there and say, now...I finally understand. This is the way it ought to be? Now I think we ought to really think, what planning is...I realize it is good for planning and planning departments are developing. I have nought against planners, relax,...I think you ought to be at work too...But, planned to what end? Do you think we are going to get the answer to crime next year?



Ans: No sir, but I think you can get a community reversing its position..it can isolate itself in an urban setting.

Gov: Yes, but isn't that what the City Council, and the Police, and the schools and the families and the Fire Department, and everybody else,...isn't that their job?

Ans: But we ought to have an umbrella to bring these people together.

Gov: Well, we have State Government..we have SCAG, and...these other things..We have lots of them. We have so many umbrellas, you know, we have too many umbrellas.

Ans: You may very well be right. But, it doesn't mean that you don't need intelligent planning. I think we've seen the absence of planning before and that is one reason why this 200 million dollars has pretty much gone down the drain. I agree with you on that.

Gov: Okay, how much is just to plan..to plan the plan.

Ans: Very little, when you get right down to it.

Gov: And then you evaluate the plan. And then you plan the next plan...and it is kind of a...

Ans: It isn't exactly that way. There has been little planning and little evaluation. And there has been a lot of money put into the communications system, hardware generally, and I don't knock all of it..

Gov: Don't just knock hardware.... How about software..a lot into that.

Ans: But you see now that it is beginning to tip the scales and I think that evaluation has to be a component part of all the spending that goes on, no matter whether it is software, hardware, or whatever it is. It has to be done intelligently and one part of that is planning. I don't mean planning for planning for planning's sake; I am not a planner. I have a vested interest in that.

Gov: Planning to me sometimes seems like a diversion program. A diversion from the main reality.

Ans: I can understand that, but I think you have carried that too far.

Gov: No, the main reality is, that unless we change our attitudes and unless parents become responsible for their children, and unless each adult is accountable for his own acts and treated in such a fashion, all this stuff is just spinning your wheels.

Ans: You are right. And what about the Juvenile Justice System. Our great concern is that you just want to go hard line with...

Gov: No I want to go human.

Ans: Well, that is what I would hope. That you would want to look at the whole..

Gov: And all this planning...it is like some kind of a ...Vietnam thing...we had



a whole lot of planning. We had the best and the brightest. And we had more plans and we had more data on how to win the war in Vietnam, but we lost. And we have more plans, and more data, and more experts on the war on crime, but we are not winning-- we are losing.

Ans: Point. There are a lot of Bills now proposed to take 16, 17 year-olds out, and that may very well be one of the things to go out...I am fairly hard line on that kind of matter. But, it seems more important to look at the whole system that hadn't been reviewed since the turn of the century when it was first implemented, when all kinds of changes have been taking place in our society is what needs to be done rather than jumping onto an emotional bandwagon when people are up for reelection and let's take 16, 17 year olds out. That is not the answer to it all.

Gov: Who is up for re-election?

Ans: Oh, there are a number of people, ...City Council, Supervisors, here, there and everywhere. Clearly not yourself..but that is I hope you will not be swayed by those individuals---laugh--

Gov: I haven't even talked to those individuals

Ans: Well, you've talked to some...

Gov: I talked to Burt Pines(?) Burt Pines, Joe Bush, and the judges are the only politicians...

Ans: And I think that most of those people will tell you to look at the total juvenile system, and indeed, it may be that after a review of it you will want to take 16, 17 year olds out of it...but even more important is taking the status offenders out, those who are just stuck there because they are just juveniles...who are subject to homosexual attacks, and violence and the overcrowded kinds of institutions we have for the youngsters. All this needs to be looked at, instead of looking at it fragmentally.

Gov: How do we ...we have to move a little faster, because, you know, we talk about these same juveniles..they are going to be senior citizens by the time that this program gets off the ground.

Ans: That is why I want to start with the kids

Gov: So do I. By the way; Kim, you are the Interim Director. I hereby appoint you to Chair this meeting. I want to hear a lot of this. Do you have a Ph.D. Here, sit here in the middle. I want to listen; I want to learn. I didn't come here to tell you. You are the expertise. This is your job. Take all this input and translate it into action for the remainder of your term. So I am going to sit here and listen. So, go ahead, ask him and I am just going to jump in occasionally



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when I see the timing. Before you go, come on over to the office and work out some of those ....

Gov: L.A. is so big we have to have a special thing. San Francisco is doing so well that we can meet with them next week.

Ans: I will make the comment, Governor, that there are a number of others here besides LA. and S.F. and while we share many of the their concerns and we agree with them in total, we would suggest, and respectfully request that you not forget some of the smaller communities throughout the area including those in the urban areas. We also have some problems and they may not be as sexy or as large, but in proportion they are as large.

Gov: Kim, do you want to put all this in perspective. Could you raise this to a higher, intellectual generalization?

Kim: Let me attempt to do this, first addressing the past efforts with the 200 million dollars. I think we have experienced some success; we have experienced many failures. We have been a victim...I use that word (Garbled) of "fad" efforts. For instance, harware; then came the fad of burglary, then came the fad of helicopters and then came this fad. I think that one of the things we would seek out of the Governor's office, is a centralized direction; centralized direction from the viewpoint that says, Sure, nobody in this room will argue that the best means of reducing crime is through citizen involvement and awareness. The tool that we have on the horizon that we have to accomplish this task has been "Project, Safer California." For the first time, at least in my region, Monterey, California, we were soliciting public opinion through open public meetings to bring out the elements of the Criminal Justice System and put them in the position of community response, community effectiveness.

Ans: I think we ought to talk about "Safer California", but before we do that I think we would like to endorse what you said about "fadism" because as I look at this system it really has embraced a whole system of big shot experts, omnipotent people, who are going to deliver them out of the wilderness, and then each one gets knocked off his pedestal because he couldn't deliver, you know. So I think that's right, and I think myself is to push toward a kind of a "straight line" additive development that does not have us going around and around in circles, rediscovering things all over again. That is part of where I am.

Kim: This is on the issues on the <sup>terms of</sup> expertise that we are saying on the state level  
/to quote  
We are tired of paying consultants for designed information systems that have been designed somewhere else..

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Gov: Kim, how many people do we have on the payroll at the state level?

Ans: OCJP? I think about 260.

Gov: Is that right?

Ans: Is that right Lou?

Ans: No about 218.

Ans: Does that include "Safer California?"

Ans: Yes.

Gov: And then how many people are at the local level? How many people just work spinning paper in this process? Does anyone have a ballpark estimate?

Ans: I don't think anyone would answer to spinning a piece of paper.

Gov: I would like to know. Now, you are asking me questions; I have one for you.

I mean people whose main task is to come to the office with a briefcase full of paper, put it down, fill out some things, send it up here, get it recycled, send it back, call a meeting, talk about it..you know,...I guess I mean planners,...planners.

Ans: Anybody wearing a shirt and sox...(lots of mumbling on that one!!!)

Gov: Processing. I don't know...what would be a relevant unit of measurement.

You are not a planner, so you would understand...

Ans: Ron, what do you think. Here is our Executive Director from ....

Gov: No; do you know what Chief Mc Gowan told me from Pasadena,--that he has got to spend ....they spend more money just trying to apply for Grants, and then trying to evaluate them afterwards, that they would rather not have anything! They would rather just do their job. Now that struck me as being pretty common sensible.

Ans: (Woman) I would like to make a point here. The reason for that is true, unfortunately, as we were discussing with Dr. Nelson earlier. There has never been a clear definition of the roles and responsibilities between the union and the State Office.

Gov: Why do you think that is. Might it be that the whole concept is fuzzy?

That this is part of the fuzzy-mindedness of the mid-sixties.

Ans: Boy, is it ever fuzzy. Absolutely. I feel that the State Organization is trying to interpret what is coming down from Washington; they are also trying to respond to the legislature....

Gov: Do you think that this all began as a political reaction in the late sixties?

That the President has to do something? That, there's crime out there, so send a few billion after it? And then it all came down, and it was going to go to the localities and through the states and they make a little compromise and you have a



statewide group of about 15 poobahs that will circulate the paper and then divide it up into 21? How many regions did it start out with? It has grown. Haven't the regions blossomed? No they have always had 21.

We have 58 counties. We have 21 regions. I don't understand that.

Ans: (Woman) You have immediate consensus in this room, that the administtry that goes along with the Grant process should immediately cut 50%.

Gov: Do you think this a corollary. Do you remember in the sixties they talked about "Growthmanship?" Now we have "Grantsmanship." Well, let's think about that for a second. "Grantsmanship." We have developed a whole network of people who communicate about grants. Who right the forms for grants; who fill them out. Who review them; who send them back; who audit them; who evaluate them. And then there is the real world out there. Some people walking down the street..wondering.....

Ans: You are picking on all the dumb parts. ....Grantsmanship...No one in this room likes Grantsmanship, but it is a means to an end.

Gov: What is the end..that is what I want to know.. What is the end?

Ans: Reducing crime. Bringing the local government together for better planning.. I hope that you're not going to say that the State of California is not going to plan for the next four years.

Gov: I am not worrying about ...you know, there used to be a Roman saying about who will guard the guards. I want to know who's going to plan the planners, because they are out of control.

Ans: In Alameda County, we received 2 million dollars of Federal Funds. Our budget is approximately 100 million dollars ...

Gov: Say that again...

Ans: In Alameda County, We received about 2 million dollars. The actual expenditure of Criminal Justice in Alameda County is about 100 million dollars.

Gov: How do you define Criminal Justice.

Ans: Courts, Police, Corrections. Formal agencies.

Gov: Do you put the schools under that catagory.

Ans: No I am not. I am just saying that we spend 5% in Federal Funds. Now to judge the program on this 5% reducing crime drastically is going to misjudge the program. If we are to be judged on success or failure I think it is going to be to the degree that we have impacted that 100 million dollars and shown that through planning, that that money can be spent more wisely.

Ans: Could I comment on that. I think that you are absolutely right about it. I think that the goal would be to use this money artfully, skillfully, adroitly to

change that system. The problem is that it gets soaked up in the system.

Ans: The emphasis that we have placed on this, bringing through our boards, through our planning structures, the various nonsystem components of this "system" that we call it together to talk about how to change the system as a whole to make it a system to move in any direction to really approach crime. In the meantime, draw into the community during that process.

Gov: I want to respond to that. Do you really think that if we were to spend another 200 or 300 million, that you are going to affect crime even a little bit?

Ans: I think that maybe the least important part of this program are the actual Federal Funds that are coming down. Probably the most important part of this program are the planning boards that were created, the delivery mechanism that we have established. Out of an office of 30 people I have, probably only 3 people are involved in "Grantsmanship." The remaining people are involved in bringing that fragmented system together in terms of operating citizen-based committees to bring pressure on....

Gov: What does the Mayor ....where are you from, what city?

Ans: Alameda County.

Gov: Are you from the county? What do the Supervisors do? What does the Sheriff do. What does the D.A. do?

Ans: I have the Supervisors on by Board, I have the Sheriff, I have the D.A., and it is the first time that they have ever come together and .....

Gov: That is a good way to go about things.

Ans: It is the way that the city...infractionated...It is a catalyst of organizing and focusing effort in coordinating a noncoordinated system. Getting the public involved in the process...so that these officials really know what the public expects. ....(Garbled)...these officials...things are going to improve. I don't think they will. We will have the same system we had twenty years ago.

Gov: Are you saying the public officials in your county haven't been doing their job?

Ans: No, I am not saying that. I am saying ...

Gov: Are you saying that they don't talk to one another?

Ans: Not just his county, Governor. I think all ...

Gov: You are saying the politicians in California don't discuss things?

Ans: I'll say that. It's true. I go on record..

Ans: One thing we are losing sight of; we are picking out a few minor, 5%, of the bad things, but there are 95% of the things that are wonderful and that is bringing together people.



Gov: How about the San Clemente Project. Is anybody here from...

Ans: Yes, sir.

Gov: How about that project? How much money have we spent <sup>(protect)</sup> ..inspecting (?) the city's...uh, the State's best known resident.

Ans: That is a mistaken figure on that. We are not...

Gov: I saw a Grant..500 thousand dollars in the last four years, to defend Nixon!

Ans: Not to defend Nixon, but to help the city protect themselves from the onslaught of the people who were coming in there.

Gov: Well, why do you need it for the future. You got a grant of 120 thousand dollars.

Ans: That was to take care of from last July 1st to this; we have phased the program out, phased the program out completely. We are averaging two people per week that we are committing to the State hospitals creating some problems, not quite as many demonstrations as we had here a while back. There is a lot of hate directed toward that community at the present time.

Gov: But, do you think that that fits in to LEA. A concept to somehow give you additional police manpower to defend the city of San Clemente either from Nixon or against those who don't like him?

Ans: At the time...

Gov: Do you have a problem with the local government or the county?

Ans: Local government was not able to..1 cent on their tax rate raises \$6,000.00, Governor.

Gov: Wait a minute,sir. Every time I go to Orange County, they tell me local control. They tell me that the people in government should be closest to the people who understand it. You are close to that fellow over there in San Clemente. Why do you send up a Grant asking for \$120,000.00 to protect him?

Ans: Not to protect him, to protect the city!

Gov: Well, why don't you people do that. If you don't like the thing, abate it as a nuisance. We have statutes to that. But, don't come to the Federal Government.

Ans: (Really, a lot of mumbling!!!)

Gov: You are telling me that this is a created...this is a pilot..that this is some kind of an expertise thing. What is expertise about getting additional policemen to walk the beat around the "castle" down there. I don't understand that.

Ans: Governor, I might point out that this was in deference to a lot of other cities and the community and the Sheriff's Office who were continually getting calls to come down there, put manpower into it, depleting police agencies and other areas to

answer calls the city was getting at the time that he was President.

Gov: Has this had a lot of this public input that they have been telling me about?

Have we discussed this. I have heard public input, I have heard planning, I have heard discussing and now...did everybody know about this thing in San Clemente?

Ans: You have picked the one project that really doesn't stick to....

Gov: That is the first one that I saw! I went over there and started reading through it, I took this thing...I couldn't believe it. This thing...

Ans: Governor, did you look at the projects on the Sierra County, Nevada County, El Dorado County.

Gov: Well, that is why I came over here..to get an input on it

Ans: Okay. Don't judge those projects by San Clemente.

Gov: But he still thinks it is a good idea.

Ans: .....to assist the city in dire straights

Gov: But that is the idea of a Police Department. You have a problem, solve it. The citizens in the community know how to pay for it. Don't create an involved Byzantine network that only the appointed understand. Bring it to the taxpayers and maybe have an override election; let them vote for it. Maybe there should be a referendum in your city as to whether they want additional policemen.

Ans: Governor, let me point out that this Grant came about under some old regimes and that there has been a 180-degree phase around a lot of the thinking. Much more participation in the local planning council down there as to the programs, areas of interest, such as this. They are moving away from this type of thing, but for following certain guidelines, certain principles that were laid down to begin with and the criticism that you are leveling is based upon some previous things that were done, and we ourselves are taking a look in a lot of new directions. We are very ...we are much more interested in handling the juvenile problem that is creeping up down there from the point of view that it is not the Criminal Justice System...

Gov: We have given you one-half a million just to take care of one guy. How long he will be living there, I don't know...

Ans: That came out of a discretionary grant which...

Gov: 500 thousand dollars...What is your Police Budget.

Ans: Police Budget; it is about 300 thousand, I think..

Gov: A year? Well who is running your department? Is it the LEA, CCL, OJC, or project X, or whatever you call it?

Ans: Governor, when the President moved into Orange County, Secret Service moved in



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as did the FBI, demanded that certain things be done. Local agents

(Aside....I get the feeling that he is playing games)

Gov: Was this discussed in Open Meeting with City Council, and...

Ans: Yes, sir. It was the topic of discussion at City Council meetings..

Gov: I just learned about it. I was shocked.

Ans: It has been in headlines, many times..

Ans: Frankly, I have a bigger question.

Gov: I haven't had time to read all the Grants yet.

Ans: I think that this is a much, much bigger thing than one Grant. This is what happens. Someone starts talking about one Grant and all of us sit here with egg on our face whether it is deserved or not. The point is, you have got to say that the money is going to the communities to do planning. It has to be done. It has to be coordinated. I worked my way up through the DA's office; I worked my way up through the City Attorney's Office. I see what city government is like. It is not that local politicians aren't doing the job. It is that they have to be coordinated and they have to be coordinated ...we could have the perfect Criminal Justice System and we would still have crime. Even if we have the perfect Criminal Justice System we have to go to problem, Mr. ? is talking about: Human service problems, the housing and all that. But..we have to do it with coordinated planning involving the Supervisors so that when we go before the Supervisors they know what we are talking about. When we go to the Mayor, he knows what we are talking about.

Ans: There is a lot of good rhetoric going around, but I know that there is a lot of concern in the room here about the flow of funds and I think we might as well get at that.

Ans: As Interim Director, do you have the authority to ...

Gov: In consultation with the Administration...It is all his...it's him...he's got it all.....(authority)

Ans: All this talk about one particular grant. But we have some very good projects going, and you talk about one Grant here, and one Grant there, and yes, the gentleman is quite right; there is egg on the faces of all of us at various times and all officials at various times. But many of us have diversionary projects which may not be the world's best, they may not be exactly the right ones but we are still experimenting. We don't know all the answers either, but we are sure as hell trying. And we have got money that we want to try to go for because some of us don't have total resources to do the type of thing that we are talking about. We want those resources.

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Gov: Okay, can I respond to that and then I am going to say one more thing and then I have to go. You say that you have to go for the money because we do not have total resources. Just think about that. We are going to go for the money because we don't have total....who does? Does Ford have it? He's printing money back there. He doesn't have it. He's in to debt. Where is it coming from. I mean, don't we have to account of our own actions. Do we want to be a part of the problem or part of the solution. Now, if everyone goes back like beggars with their hat in their hand to the President and the Congress, saying Gimmee, then this country is finished. You people might as well wake up to that reality. Now I want to do things in a rational way. And that is why I brought in Dr. Nelson and he will cut lose Grants in his sound discretion that have gone too far under previous administrations for me to make the kind of analysis that I think should have been done at the time. However, for the future and in his remaining time, we are going to try to get a handle on the programs and we are not here to grant little chips, to hand them out; they have already been dealt out. But, what I am concerned about, and I want you to think about, is that concept that you want money..because you don't have total resources. This country, this planet, does not have total resources and it is time that you lower your expectations. I could tell you to tighten your belt, but I didn't even wear a belt today, so I can't tell you to tighten your belt.

Ans: Someday, I'll respond...

Gov: But, we all have got to take less and do more. I have a very simple solution. Everybody works harder and gets less...but, everybody works. And these little gains and grants and roles of just pyramiding paperwork into money into diversionary programs while the prime rate goes up or at least the streets are perceived to be no safer, the schools don't seem to be teaching much, or if they do the teachers are sure frustrated; the country is in a mess. And don't hold out the hope that by a few Grants you are going to change human nature, you are going to affect crime somehow. Everybody thinks they're it. The art people think by giving money to art we are going to do something. By giving money to OCLP, or CCCJ or LEA,...I can never



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stand for  
understand what the letters are for....somehow crime will go away. I get the word here that it is just to plan...to plan. I have somebody over in Transportation. They are coming in with a 50 million dollar plan. Now that is a hell of a book. How much is a 50 million dollar plan. How much for the State of California? It has a blue binder. It is a pretty book. I like it; it has little tabs. I like books like that. It is easy to read. And I turn it over and I look at it. I don't understand it. I have only been in Sacramento a month...or two months. I just want to tell you this. that in the short time that I have, I am going to make a hard analysis of not just your program, but every program that I have the privilege of having anything to do with. And so far, I have gotten three Bills on my desk. I have signed one, I vetoed one; I let one go in without my signature. And I am just trying to take a look. I am not saying run you out. In fact, I think that you're laboring in an almost impossible task because I have been around crime and knew a District Attorney, an Attorney General pretty well and I heard them talk about youth. In fact, one time my father wrote a book that he put out called, "Youth Don't Be A Chump." And that was a listing of all the rules and I remember all the rules... now this is an old story...every since I was four years old. And it is not getting better. It is getting worse. And if I have a little scepticism I hope that you will indulge me, at least until we hear the Nelson Report. And I will wait for it and put all your input in...and, you know...I am available. I want you people to .. what do we call it....some interaction, or group therapy or something. Why don't you guys all talk about it and boil them down...unless you've got something really pressing and I'll listen.

Ans: I would like to operationalize...some new planning..

Gov: Okay, you operationalize and I'll finalize.

Ans: First of all, planning has been thrown around a lot and I don't think we're talking about the same kind of planning, I think we're talking about action planning. For example in the juvenile area, the area that is the planning board, identify it, your number one priority...a problem. Crime delinquency has gone up considerably. What did they do ..they initiated a study...a planning action study.. what has that done. It has identified and brought together various key elements in the Criminal Justice System in one room.

Gov: But why do they need a Federal Grant to get together. They all live in Alameda County don't they.

Ans: It is a vehicle.

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Gov: It is a very expensive vehicle.

Ans: We did a study. 17 law enforcement agencies in the county. What do we see. We see a differential referral rate from 20% to 99%, probation departments. That is differential handling of children in the county. Okay, so what we have done is brought these people together, and say, this is a problem. What can we do to correct it. We bring the people and we are going ahead. We are not just developing a plan that nothing is going to be done with it. We are using it as an action plan, as a vehicle to try to bring the people together...

Gov: Do you think that once you have brought everybody together that they are going to figure anything out? .....Well, I am going to watch with interest. I hope that you're right.

Ans: There is a lady here who has been wanting to speak.

Gov: I understand, you are bringing people together ...you're telling me that judges, the DA, the probation, the politicians never talk to one another...They are?..

Ans: They are now.

Gov: Well, why do they take a Federal Grant.

Ans:....taxes out of the local areas and they have to go back for the Federal Grant to get some money back to do these things.

Gov: Why don't they just work a little harder.

Ans: Well, they do that too. You see, there are some things ...

Gov: Well, I'm all for that. I think they should communicate. That is what we are doing now. We don't have to have a Grant. Do we have a study for this meeting. We are having a meeting. We are probably throwing out all the...criteria...

Ans: We wouldn't be here if ...

Gov: Why not? Can't you take the day off. Can't you work after. I work until 6.

Well, the policemen would probably be doing police work, the judges would be judging, the DA's would be prosecuting, the Public Defender would be defending.

Ans: Yes, and that's all ....crime would be going up....

Gov: And what else is there.....but what else is there?

Ans: Getting together and getting an overview of the whole problem....

Gov: That is the Board of Supervisors and the Mayor...That is why I disagree with you. Listen, you are talking about people. Now we have a conflict here. On one hand you tell me citizen input and on the other hand you tell me that the representatives of the people don't have something you call expertise. That is what I heard in Vietnam. They said we have a black box here, and we need a little mine at the end of the tunnel



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and we need more planning, more money, more billions, it's okay...just wait for me...and we have all these geniuses. But nothing happens. ....It just may never be done. Talk forever. Talk, more talk.

Ans: For the first time, you have a small group: 21 of us, that represent the Criminal Justice population of the entire state and for the first time you can go to a very small, select group of people and find out what is the problem, who has the answer, who has tried what.

Gov: You think that you have an answer for crime after all these centuries?

Ans: We are a lot closer..we are 200 million dollars closer than we were ....

Gov: Maybe we are 200 million dollars FURTHER...because we have created a lot of expectations...

Ans: I think we are better off now, with this system, we have a delivery system.. The Chief, for example, goes to his City Council, and says....I need communications with the county next door, with the other department. Chief, your responsibility ends at the city limits. They can't go to his budget and to his taxpayer and say give him the money because our Chief needs to talk to another Chief.

Gov: Why do you need money to talk. Why don't you pick the telephone up?

Ans: We are talking about 3 o'clock in the morning at a high-speed chase, with a shootout going on through 3 counties

Gov: Don't you have any mutual aid packs and supports

Ans: Try this one on. We had departments who could see their man and couldn't talk to him.

Gov: What are all these seminars that I keep reading about that everybody's going to.

Ans: Operational type things.

Gov: Workshops.

Ans: All we are saying is that for the first time you have gathered together a select group of IE specialists who are trying to coordinate from the Board of Supervisors, who have a peculiar problem, from the Mayor, who has a peculiar problem, from the

Chief, from the Probation Officer, from all of the elements...and no one has ever ...and each one of them will not take ...the Board of Supervisors is not going to be too interested in a Chief of Police problem. It is not part of their job.

Gov: You know what you have done? Let me just take your words. You have done ... you have created a new being. It is called ...whatever this thing is..it is divided into 21 parts ...and I grant you, you are talking, you are planning, you are coordinating, and you are bringint the elements together

Ans: And acting.

Gov: Money is being spent and people are doing something. But we are creating another level of government that, in some ways is a diversionary program from the real....reality.....

Ans: All of us are subservient to elected officials... in one way or another.

Gov: Well, what are the elected officials doing.

Ans: They are planning with us on the Boards.

Gov: Well, why don't they do it....another layer...

Ans: But one alternative is to take the State out.

Gov: Maybe that is not a bad idea. I mean, if you fellows like the pipeline, then maybe we can just pull out....let it flow...right from Ford....right down to the city.....because I don't understand ....the fellows in Washington and down to the city level may know the answer to crime and they understand if you get blue binders, and planners, and grants, discussions, and seminar participation, and something is going to happen.

Ans: Would you like to hear from a nonprofessional for a moment (Woman)?

Gov: Sure, I would like to hear from someone with a little horsesense.

Ans: .....

Gov: Where are you from?

Ans: Contra Costa County. And I served for three years on that Board and prior to that continuous to that I served six years on our Juvenile Justice Commission, and before that nearly 20 years of Labor? ...garbled...observing....and this program, although it has some problems, and particularly in the early days, has been a creative vehicle in our county and has made it possible to make creative changes that probably would not have gotten done and we have seen real impact and we are also being able to examine how the system is functioning, both the elected officials and the administrative people and the public who are involved and plan for an approach that is across the board and not just segmented and we are seeing real changes that are making progress.



Ans: What changes are you seeing? Could you specify? Because I think that this is a very important point.

Ans: One of them has been that we have cut down significantly, to a bare minimum, the number of youngsters that go to the Youth Authority from our county, and these youngsters are not just recycling or coming back into the system. We have had real creative programs in our community on juvenile delinquency prevention and we also have found many other things that are happening as far as pro..(?). We are working with the courts which some people have been complaining isn't happening, but we are having good report with the courts....

Gov: You have a lot of studies...how are the courts doing..Do you think they are doing a good job?

Ans: They are bogged down in processing problems...

Gov: You know I found an amazing thing in your county. I don't want to keep talking about Los Angeles, but the Superior Court, Felony Crimes filings stayed even, but low and behold, the complexity of the cases increased to match the reduction in filings. Now, think about that one for a moment. Now this is a system that the available people power expands to meet the available resources. Is that Parkinson's law or is that ..(?) Law.

Ans: A little of both, I think...

Gov: A little of both.

Ans: But, one program I would like to highlight, Governor, is that during the past year we have put together a Crime Prevention Committee that is a partnership between the community citizens and law enforcement, and this is county-wide and we have a county-wide educational program and action program developing and this is based, I think, on a very sound concept where we started first with anti-burglary where the system gets involved and neighbor's can protect their home against burglary it is actually working in the communities where it is piloted and is beginning to work in other communities .

Gov: So how would you summarize the changes in the last three years in your county?

Ans: I can't give you data.

Gov: Not data, just attitudes. Are the police different; are the schools different? Are the judges different.

Ans: There have definitely been differences in attitudes; there have been differences in communication, where it has been more productive in dealing with individual cases and I would be very glad to write you a long letter giving you some....

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Gov: No, no, you don't have to write a letter...I am here. I want to know what.. I am really serious...we are not playing games. This is a real workshop and you are here to convince me that I should cooperate with you in spending money that we don't have.

Ans: Well, if money is appropriated, we want to use it.

Gov: Yes, but it doesn't exist. They have some printing presses back in Washington, they are printing the stuff..we don't have it....maybe we should spend some of that which we don't have because of the absolute demand of what you are doing.

Ans: We have found we have made some real creative changes that would not have...

Gov: But you realize that we have....the spectre out there...the teachers...how much do they want....200 million?

Ans: 280 million.

Gov: 280 million. That is what, ABA supplement? Early Childhood, 50 million?

(?) Share...is going to go up another couple hundred million? When does it stop.

Arts Commission ...30 million?

Ans: Let's keep these things functioning, because they are creative.

Gov: Where do you draw the line?

Ans: Governor, how do you take a city that has reduced its tax rate for 16 consecutive years, but it is in an urban area.

Gov: It is Assessed valuation.

Ans: I'll get to that. The county man did that. The cost of service has gone down for 16 consecutive years. We have a community of 90,000 people, we have a police department. We'd LOVE to do it on our own. But, we cannot close our wall down on our city limits and say Los Angeles doesn't exist. That burglars who live in Los Angeles don't stop at the Santa Monica line and when these crimes and these kinds of things go on...Yes, we'll take care of our own, but can you the State...can you guarantee you will take....

Gov: How about the street vendors....

Ans: That is in the city of Los Angeles. We have no problem with that. We have no problem whatsoever with it.

Gov: I have had a lot of complaints on it.

Ans: That is not in our city.

Gov: It is just a minor problem. How about bongo drums in Santa Monica Beach.

Ans: That was when you were in college.

Gov: That is an ordinance.

Ans: Before you came to Sacramento.



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Gov: Why is that? What is the reason for that ordinance.

Ans: The logic behind that ordinance ?

Gov: Yes, I would like you to explain that. You are an expert. I can tell that you understand these things.

Ans: Ah....

Gov: Did you know that. Santa Monica Beach is a very interesting beach. Very quiet.

Ans: One summer(?) remark regarding San Diego and it relates to...I'll try and draw an analogy between Dr. Nelson's task force.

Gov: This is not a task force. We do not have task forces. He is a task master. We do not have task forces. We have a job. We put someone in charge of it. They attempt to do it and then they go on to the next job.

Ans: This is being done on a voluntary basis?

Gov: What is.

Ans: Dr. Nelson's time.

Gov: He is being paid.

Ans: Well, essentially, that is what we are doing in San Diego.

Gov: How much do you get paid. No, how much does he get paid; he is the director now.

Ans: \$155(?) a day.

Gov: Oh, you mean that he only gets paid piecework.

Are those all LEA funds.

Ans: Yes they are.

Gov: This is called paying for your own.....

Ans: You can call it anything...

Gov: It is like the timber. You have to pay for it before you cut it. If you get it cut.

Ans: In San Diego, with LEA funding, we are doing on a long-range basis what Dr. Nelson is attempting to do on a short term basis.

Gov: He is going to do it all in forty days.

Ans: That's right. We are taking a little longer, admittedly, but it is a very complex question, on the front end, ...crime prevention, bureaucracy, administrative, data.

Gov: The idea is...I would hope, that...at some point, that this organization would self-destruct, and we would go back to the other institutions that have served us so well, like the Police Department, the Mayor's Office, the City Council, the

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Board of Supervisors, the District Attorney, the Public Defender, and whatever organizations that we have had for 200 years.

Ans: That is very interesting. Because in our first comprehensive planning we had in San Diego, projected over a 10 year basis, the evaporation

Gov: 10 years?

Ans: Governor, what do you do about the kid who sticks the needle in his arm and you have the classical approach of the older generation who sits on the Board of Supervisors, or the City Council, and says, we don't spend money on dopers. This program has brought about many projects that have helped young people kicked the habit, have diverted by the Criminal Justice Systems, and there is no way in the world you would have convinced the local politicians to put up a dime except through the LEAA program.

Gov: What city are you from.

Ans: I am from Sacramento and I am saying that you cannot sprinkle holy water on these people and make them moral.

Gov: Who are you referring to. Are you talking about the dopers or the other fellow?

Ans: City Council, Supervisors, (This is an aside...)

Ans: ...concern about the dollar and the tax base. And I am talking about the fact that you have to look at the positive achievements and the many, many hundreds of projects that this program has addressed.

Gov: Isn't this an end to run around the local people though.

Ans: No sir, the local people ....I would suggest, Governor, that you ask locally elected officials how they feel about it.

Gov: Most people like to get more money from another source. The trouble is that that source is drying up. If you read the newspapers.

Ans: ...What we get.

Gov: What. But you have to take responsibility for what you are doing. You are putting pressure on a public treasury that is becoming progressively bankrupt.

Isn't that a crime? You are a District Attorney, or you were?

Ans: We have a City Planning Agency in San Francisco dealing with sewers, parks, types of buildings, and those things, and we have never had planning action...planning action. I don't want to get hung up on the planning<sup>only</sup>...planning action/<sup>group</sup> of people who ever got together and worried about someone getting ripped off or knocked over the head or those type of things...



Twenty Eight

Gov: Can I stop you just a minute. You have a Redevelopment Agency don't you?

How much money have they spent? Come on, how much money have they spent?

Ans: I don't know.

Gov: And what is their impact advantage on the network of community relationships where it has been acting for the last 15 years?

Ans: I don't see anything that Redevelopment has done that is so wrong....

Gov: Well, as you tear down houses and move people out, where there has been the strength of institutions, the thing that has kept this thing together....family and the neighborhood

Ans: What you have adeptly done, is take me off the subject, of a point I was trying to make...and I am not here to do that....

Gov: What I am trying to point out is the causes of problems...

Ans: The causes of problems are when you don't impress people. When we finally set up a mechanism to address human problems as associated with crime...and now I believe I hear what you are saying, that it is not important.

Gov: No, I will give you another example, and then I will give you a generalization.

You have a park; you have a little strip of land that was decided to this city.

Now the citizens have the right to have a park. But they can't get to it. There's a white fence around it or something.....

What you have is this centralized bureaucratic activity which destroys indigenous neighborhood and familial relationships which are the only guarantee of any kind of civilization, and in their place you have the madness of planners that disrupt the private sector and the relationships that really are the social cement and then they come back with their planning, their grants and their Federal money that we don't have, and to try and undo what they created.

Ans: Have you ever lived on a 50-year old, rotten-(?) Victorian on H Street?

Gov: I have lived in a 50-year old...Yes, I have...not on (?), but I lived in one in Los Angeles, older than that.

Ans: Well, what is the harm in / <sup>ripping that thing down.</sup> But more than that, what about the guy ripping a guy off right next door. I mean, are you going to address that problem?

Gov: What I am worried about is the lack of respect that we have not had in the basic units in society, that are the determinants of whether we survive or not.

Ans: No one can attack this program on those premises. To my knowledge, you will find nothing from any of the Agencies ...

Gov: This is the latest stage in social engineering. We are in a high stage of

abstractions, trying to deal with something much more fundamental and that is individual responsibility, family responsibility, parents with their kids, kids for their parents, and neighborhoods.

Ans: ...and we are the....and we have to come up with some kind of an appropriate vehicle to replace that, and that is what we are talking about.

Gov: And that is my question, and that is the test. Is this an appropriate vehicle to meet that.

Ans: What you are doing is you are catagorizing again. You are not crossing over from human problems that are caused by group problems, and I say that if we do not address these human problems you can't address them in isolated areas. You have to address the human problems and the crime problems because they are the same.

Gov: Yes, but crime problems....pilot projects, task forces, 10 year schemes, doesn't focus on the underlying realities. Parents are not being responsible for their kids; the kids are not being treated as human beings. The rules are not being enforced, and punishment is not being applied when rules are violated...

Ans: These kids don't even know who their parents are.

Gov: Well, you have to have a social structure to deal with that.

Ans: Right.

Gov: And do you think LEA is going to come up with that.

Ans: Streetworkers, ....the reason they don't come up with these things is because they are at the bottom, they are the dreges.

Gov: Yes, but why don't the local people in that area, if it is so good, like their streetworkers. Why don't they approve. Why don't the Board of Supervisors ...if it is so good.

Ans: This problem..this program has crystalized the issue that these programs have to be institutionalized and we are two years there.

Gov: When did this program start, 1967? San Francisco in '72. ....

Sure we are changing names and all that. But I do not want to argue philosophy because that is why he is here, to give it the kind of rational ...no he is the man.

Aside: He has been annointed now...

Gov: If there are any problems, I want you to take them up with him.

Ans: May I make one more point, Governor; it is very, very important. You talked earlier about planning and money and groups and all that. Well, for every person who is getting paid money to do planning, there is probably 50 more out there, in the local areas, who are doing it for nothing on top of what they are doing every



day. An extra job, lost sleep, travel to Sacramento, and all the other things. It is very, very important.

Gov: So where is your point? To pay them, or to take away your pay?

Ans: No, no. Just let us do our job.

Gov: I am questioning the performance of your job. We are having an audit of what you are doing. A field audit.

Ans: ...the 42 of us here, <sup>representing all the state,</sup> believe that we are making a very significant impact on the reduction of crime, particularly we are only in the first and second year on some of these projects.

Gov: You are talking to an unbeliever. You know, I believe..help me unbelieve.

Ans: Half of the people in this room are not paid with LIA funds; they are local officials and they are here basically because they believe in the programs. They believe it is the vehicle in which local officials can get together to meet their jobs and responsibilities.

Gov: But aren't we evading the prerogatives of the local community?

Ans: You have your City Planning on one side that worry about sewers and other things, but as far as the Criminal Justice System and human needs, it is not there.

Gov: You may be creating a link; but, you may be creating a bridge to nowhere.

Ans: You keep using the word "demonstration" project. Demonstration project, yes. Demonstrating to local government, who has a "show me" attitude, a grass roots show me attitude, demonstrating to them that they have new areas of responsibility that heretofore, they have had no need or have overlooked. By using our (?) of the carrot, we get a chance to show them and they make the decision as to whether it should be picked up or not.

Gov: Oh, wait a minute. I am glad ....now, that is a good point. We have a half-way house here in Sacramento. What is the name of it? Well, there is some that have been paid by Federal money then the Grant wears out...no not the Aquarian effort.

.....It was a State funded project. Now, I am not saying that .....there is a half-way house..it came up in the budget...and every time that I went over the budget I would come to a whole catagory of items that said that this was Federally funded; it is running out. Fine. That's the end of that. We don't have to worry about that any more. They said, Oh no. You have to pick it up. And I said well maybe I don't want to pick it up and what you do is you lock yourselves in-- irrespective of the merit, build expectations, you create jobs, and then it becomes something wrong to terminate it. ....the evaluation is dubious, in most cases.

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Ans: It shouldn't be irrespective of merit. There ought to be that local obligation to pick it up and that is what we are all talking about.

Gov: Well, I would like to restructure the whole attitude at the local level and let them do it...

Ans: This is one way to do it...

Gov: But let them do it too...

Ans: But, they are doing it...

Gov: But, because maybe they don't want to..

Ans: They are making the same decision at the local government level as you are making right now. You are assuming that these projects don't have merit. But they do. Because they don't get out of the Board of Supervisors, which is the toughest Board around, unless the Board is willing to pick it up in one or two or three years.

Gov: Why don't you just let each city confront it's own realities.

Ans: Where do they start if there isn't the money to do it.

Gov: What if money isn't the problem.

Ans: Well, then if money isn't the problem...then the coordination between all the various agencies and so forth to find out if money is not the problem, and we have come up with some projects that we haven't asked a dime for. We have done them locally, but has taken the getting together of all the people, in my case, two counties,

Gov: Well, I submit to you...where do you come from?

Ans: Santa Barbara, San Luis Obispo..

Gov: I believe in home rule. Let each community determine for itself what it needs and then let it provide the resources and the effort.

Ans: But, these two counties, which are completely separate entities, would have never gotten together, would have never gotten the expertise, the ideas, and in this case, possibly, the two years of coordination, before the two counties finally came together, through out joint-powers agreement and said-hey, that's a good idea. What does it cost. It doesn't cost anything. Well then, let's do it. But, without the umbrella of the region...now you talk about umbrellas and so forth...

Gov: I want us to come out of the rain and put our umbrellas away

Ans: But, you have the only set of umbrellas in this state that works. You've got regions for air, you've got regions for water, you've got regions for garbage, you've got regions for smog....you've got one here that's working. And you can't find anybody, at least in my region, you won't find a derogatory comment





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Thirty Two

about the Office of Criminal Justice Planning and what they have done.

Gov: Because it doesn't cost them any money.

Ans: Yes it does, sure.

Gov: Everybody wants Federal money. Why don't we set an example for the rest of the country that we can live on our own resources. Well if that is ridiculous then this country is in big trouble.

Ans: What is going to happen with California's...let's take LA's money/<sup>in California</sup>and let's assume that California's ...well, we don't want any more money...what is going to happen? Is that money going to go back in the Federal Treasury to make up that deficit? No it is not. It is going to go to the other 47 states ....(What happened to Hawaii and Alaska?) and you're not going to accomplish a thing by chopping off California.

Gov: Maybe we will wake somebody up in Washington. Maybe we'll send a message to Washington.

Ans: Meanwhile, there are dollars that have gone there and they are not going to come back to California.

Gov: Yes, but you know, when you think of dollars, the country is not going forward.

Ans: I'll agree with you on that ....

Ans: Governor, I assume that there will be no more mandated programs from the State to the local agencies, like SB225--uh 75...

Gov: Don't talk numbers, that is for experts. I am not

Ans: Okay, some of these complyce-relations things...If we are going to go that route then let's not-hold(?) the mandated programs that cost us a bunch of bucks too that we don't get the dollars for.

Gov: I think that they should all be thought through..Okay?...Look, there is nothing decided. This is...what do you call this? A Phase one...

Ans: This is a planning meeting ...

Gov: Kim, congratulations on you appointment. I think that it is a hell of a job. I wouldn't wish it on anybody. See you later...applause.

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